

August 18, 2026

Subject: Presence of perfluorinated alkyl substances (PFAS) in Ecolab equipment

The purpose of this letter is to describe Ecolab's ongoing due diligence efforts to evaluate where PFAS may be present in its equipment portfolio, including non-chemical components such as seals, valves, pumps, and related assemblies.

As public health concerns have grown over the use of PFAS, Ecolab has received inquiries regarding the potential presence of these substances in our equipment products. Ecolab and its subsidiaries design and produce solutions to improve operational efficiency and minimize impact to vital resources – including human health and environmental impact.

Equipment has a very complex supply chain. Due to this complexity, complete information listing the exact PFAS content is not currently available from all vendors across our equipment portfolio. However, Ecolab has partnered with a reputable third-party organization to conduct a thorough review of our supply chain, and data collection is ongoing. It will take time to fully understand where PFAS may be present in non-chemical products or components.

Ecolab is continuing to enhance its internal processes to support applicable disclosure requirements and to prepare for future regulatory restrictions as they enter into force, as appropriate. We are committed to providing our customers with information, to the best of our knowledge, to support their regulatory assessments and obligations. When requested, and subject to the information available from our vendors and other sources, Ecolab will share relevant findings to the best of our knowledge. Our ability to provide certain information is limited to what we can obtain from our vendors, and we appreciate your understanding as this work continues.

Above and beyond our regulatory processes, Ecolab continues to innovate solutions that have positive human health and environmental outcomes, guided by our Impacts that Matter framework. We continue to be vigilant in working to ensure Ecolab's programs deliver outstanding performance while protecting people and the planet.